



## ASX Release

27 November 2024

### Chairman's report to the AGM on 27 November 2024

This report is presented to shareholders on behalf of the Papyrus Australia Board of Directors.

I encourage you to review the Company's Operations Report within the 2024 Annual Report, which provides an in-depth overview of our activities over the past financial year.

This year marked a period of transition and significant progress for Papyrus. I was appointed to the Board in June and subsequently elected Chair in July, following the retirement of Mr. Edward Byrt, who officially stepped down from the Board on November 18, 2024. Ted served as Chair since 2009, tirelessly working alongside the Board and our development team to establish the robust foundations that now support the global opportunities before us. His leadership has been instrumental in positioning Papyrus for the exciting future ahead, and we extend our heartfelt gratitude for his contributions.

#### A transformative year: FY24

FY24 was a seminal year for Papyrus Australia as we began the commercialization of our technology, particularly through the Egypt joint venture (JV). This milestone was complemented by the development of our Phase 2 patent-pending technology, the strengthening of strategic partnerships, and a wealth of opportunities to expand our global presence in the coming years.

The commencement of production in Egypt under the JV has demonstrated the potential of the Papyrus model to deliver customized facilities and local manufacturing solutions. This achievement highlights the long-term economic, environmental, and social value we strive to offer future partners and affirms our commitment to pioneering transformative global technology.

Despite the challenges of commercialization, we have remained steadfast in refining our core technology, safeguarding intellectual property, and nurturing a supportive ecosystem. Navigating the complexities of a publicly listed company amid a volatile global financial and political climate has demanded strategic tenacity and robust governance. These efforts would not have been possible without the unwavering support of our loyal investors. To them, we express our deepest gratitude. We also acknowledge the dedication of our teams in Australia and Egypt, whose hard work has culminated in the successful rollout of our technology and the launch of production under Papyrus Egypt.

## **Expanding Horizons**

Building on the momentum from Egypt, Papyrus continues to explore partnerships to expand our production operations globally. Our focus is now on deploying our Phase 2 technology platform in Asia and Latin America. A key development in this Endeavor was the signing of our first Terms Sheet with Thanh Dung Co in Vietnam. This agreement presents an exciting opportunity to collaborate with an experienced and diversified manufacturing partner with significant carton-board production capacity. Furthermore, the execution of the L39 Agreement signifies a crucial step forward in establishing a successful joint venture in Vietnam.

## **Sustainability and profitability**

Sustainability lies at the heart of Papyrus's mission. This year, we have invested in developing certifications for the carbon reductions achieved through our technology. The global carbon market represents a substantial growth opportunity and has become a cornerstone of our value proposition to production partners and supply chain stakeholders. Our ongoing research and development efforts aim to expand the range of fibre products derived from our technology, further enhancing its value to our partners and investors.

Additionally, we are actively pursuing opportunities in emerging markets, particularly in response to government initiatives banning single-use plastics and promoting environmental responsibility. These developments align perfectly with Papyrus's vision and provide critical pathways for the global adoption of our innovative technology. With significant projects in the pipeline, we remain confident that the substantial benefits of our solutions will drive our growth ambitions.

On behalf of the Papyrus Board, I extend my heartfelt gratitude to our shareholders and investors for their steadfast commitment and support. Your confidence in our pipeline projects and innovative vision enables us to continue pushing boundaries and transforming possibilities into realities.

I also wish to express my deep appreciation for my fellow Board members, whose dedication and hard work remain integral to our success. This year, we bid farewell to Mr. Pascal Gouel, whose insights and efforts were pivotal in shaping the framework of our commercialization strategy. We extend our sincere thanks to Pascal for his invaluable contributions.

Simultaneously, we were pleased to welcome new Directors – Mr. Bad Lemmon, Mr. Nick Di Girolamo, and Mr. Jim Huang – to the Board. Their vast expertise and fresh perspectives will undoubtedly bolster our efforts as we advance our global expansion.

## **Looking ahead**

As Chair, I am honoured and excited to lead Papyrus through the next phases of commercialization and global business growth. The collective skills and experience of our Board and management team will support us in realizing our vision of building a sustainable waste management supply chain across Africa, Asia-Pacific, and Latin America.

In the next 12 months, our focus will be sharply aligned with the execution of our current pipeline projects. These initiatives are critical stepping stones for our broader commercialization strategy, and their success will lay the groundwork for future endeavours.

Papyrus is well-positioned to deliver exceptional value to global markets. As we continue transforming innovative ideas into commercially viable solutions, we are building a scalable, sustainable, and profitable global enterprise. Our unique technology and commitment to environmental stewardship place us at the forefront of a transformative movement, and we are eager to capitalize on the opportunities ahead.

I am filled with optimism about Papyrus's future. The journey ahead is one of tremendous promise, and I am confident that, together, we will achieve extraordinary outcomes for our customers, partners, and stakeholders worldwide.

**Mr Al Jawhari**

Chair

Papyrus Australia

Transformation for a sustainable future